


Incident Command System

Overview



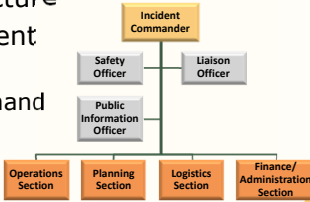
Incident Command System

- On-scene incident management
 - Standard terminology
 - Modular, flexible and adaptable
 - Adjusts to incident size and complexity
 - Multiple agency cooperation
 - Efficient and effective management
 - Multiple sites or jurisdictions

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ICS Structure

- Top-down structure
- Five management functions
 - Incident Command
 - Logistics
 - Operations
 - Planning
 - Finance and Administration



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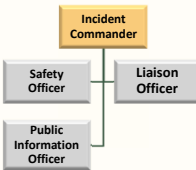
Incident Commander

- Incident Commander
 - Overall responsibility for incident
 - Sets incident objectives
 - Determines strategies
 - Establishes priorities
 - Only position that is always staffed
 - Responsible until delegation
- Command Staff
- General Staff

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Command Staff

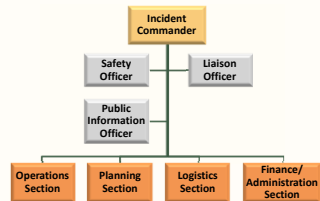
- Safety Officer
 - Monitors safety conditions, practices and procedures
- Liaison Officer
 - Primary contact for supporting agencies
- Public Information Officer
 - Provides information to stakeholders



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General Staff

- Operations
- Planning
- Logistics
- Finance and Administration



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Operations Section

- Perform operations to meet incident goals
- Develop tactical assignments and organization
- Direct all tactical resources

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graph TD
    IC[Incident Commander] --> OS[Operations Section]
    OS --> B[Branch]
    B --> DG[Division or Group]
    DG --> ST[Strike Team]
    DG --> TF[Task Force]
    DG --> SR[Single Resource]
    
```

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Planning Section

- Collect, evaluate and disseminate information pertaining to incident
- Maintain status of resources
- Prepare and document Incident Action Plan

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graph TD
    IC[Incident Commander] --> PS[Planning Section]
    PS --> RU[Resources Unit]
    PS --> DU[Documentation Unit]
    PS --> SU[Situation Unit]
    PS --> DMU[Demobilization Unit]
    PS --> TS[Technical Specialists]
    
```

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Logistics Section

- Provide support, resources and all other services needed to meet incident objectives
 - Personnel
 - Materials
 - Facilities
 - Services

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graph TD
    IC[Incident Commander] --> LS[Logistics Section]
    LS --> SB[Service Branch]
    LS --> SBR[Support Branch]
    SB --> CU[Communication Unit]
    SB --> MU[Medical Unit]
    SB --> FU[Food Unit]
    SBR --> SU[Supply Unit]
    SBR --> FUI[Facilities Unit]
    SBR --> GSU[Ground Support Unit]
    
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Finance/Administrative Section

- Monitor cost associated with incident
- Provide accounting, procurement, time recording and cost analyses

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graph TD
    IC[Incident Commander] --> FAS[Finance/Administration Section]
    FAS --> TU[Time Unit]
    FAS --> PU[Procurement Unit]
    FAS --> CU[Compensation Unit]
    FAS --> COSTU[Cost Unit]
    
```

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Sample Animal Health Incident Command System Organization

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graph TD
    IC[Incident Commander] --> PIO[Public Information Officer]
    IC --> SO[Safety Officer]
    IC --> OS[Operations Section]
    IC --> PS[Planning Section]
    IC --> LS[Logistics Section]
    IC --> FAS[Finance/Administration Section]
    OS --> B[Branches]
    OS --> DG[Divisions or Groups]
    OS --> ST[Strike Team]
    OS --> TF[Task Force]
    OS --> SR[Single Resource]
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    FAS --> TU[Time Unit]
    FAS --> PU[Procurement Unit]
    FAS --> CU[Compensation Unit]
    FAS --> COSTU[Cost Unit]
    
```

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Incident Action Plan

- Plan of incident goals
 - Required for each incident
 - Provides direction
 - Preferably written
 - Most basic plan outline
 - What needs to be done?
 - Who will do it?
 - How to communicate?
 - Injured personnel procedures

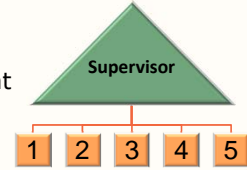
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Leadership Titles

Organizational Level	Title
Incident Command	Incident Commander
Command Staff	Officer
General Staff Sections	Chief
Branch	Director
Division or Group (Operations Section)	Supervisor
Unit (Other Sections)	Leader
Strike Team/Task Force	Leader

Span of Control

- Individuals or resources one can supervise
 - Vital to effective incident management
 - 1:5 is ideal
 - 1:3
 - Shrink response
 - 1:7
 - Expand response

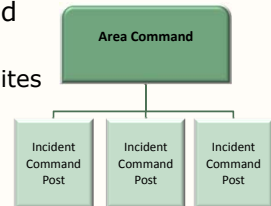


Unified Command

- Incidents involving multiple agencies
 - More than agency or political jurisdiction
- Goals
 - Develop incident objectives
 - Facilitate information flow
 - Eliminate redundancy

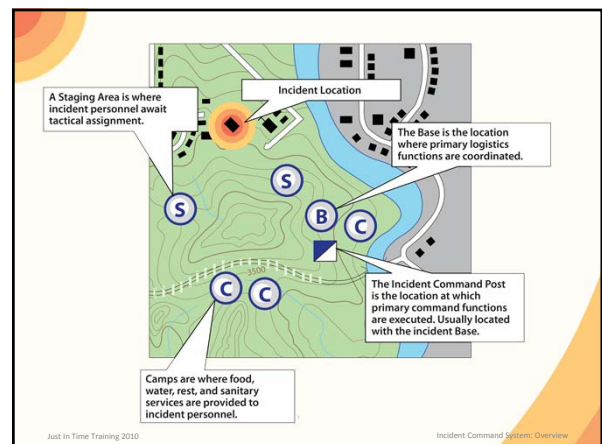
Area Command

- Oversees multiple Incident Command Posts
 - Multiple incident sites
 - Large, complex incidents



ICS Facilities

- Incident Command Post
 - Primary command functions
- Staging Area
 - Resources await assignment
 - Possibly multiple sites
- Base
 - Logistics and administration
- Camp
 - Food, water sleeping and sanitary areas



On the Incident Scene

- Incident command established
- Command post identified
- Call up ICS staff as needed
- Information to responders/stakeholders
- Incident Response Plan
 - Utilize local plans
- Assessments & documentation
- Evaluation

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Nationally Significant <small>e.g., Foot and Mouth Disease</small>	<ul style="list-style-type: none"> • All Command and General staff activated • 500-1000 Operations personnel per day • Multiple Incident Commands • Unified Command Structure required
Regionally Significant <small>e.g., Exotic Newcastle Disease</small>	<ul style="list-style-type: none"> • Small incident • Initial response to larger incident • Controlled within 24 hours
Large Extended Response <small>e.g., Swine Vesicular Disease</small>	<ul style="list-style-type: none"> • Larger incident • Some or all of ICS Command and General Staff positions activated • Incident - multiple operational periods (multiple days/shifts)
Small or Initial Response <small>e.g., Rabid Hermitage Disease</small>	<ul style="list-style-type: none"> • Most or all Command and General Staff activated • Multiple operational periods • Many functional units • Written Action Plan required each day/shift
Isolated Response	<ul style="list-style-type: none"> • 2-8 ICS personnel • Usually contained • ICDs assigned • Samples taken • Sent to diagnostic lab

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Additional Information

- **Federal Emergency Management Agency (FEMA) On-line Training**
<http://training.fema.gov/IS/>
 - ICS-100.a; ICS-200.a; ICS-700.a
- **FEMA NIMS Basic: The Incident Command System**
www.fema.gov/pdf/nims/NIMS_basic_incident_command_system.pdf
- **USDA National Animal Health Emergency Management System (NAHEMS) Foreign Animal Disease Preparedness (FAD PRP)**
http://www.aphis.usda.gov/animal_health/emrs/naheems.shtm

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Acknowledgments

Development of this presentation was by the Center for Food Security and Public Health at Iowa State University through funding from the Multi-State Partnership for Security in Agriculture

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